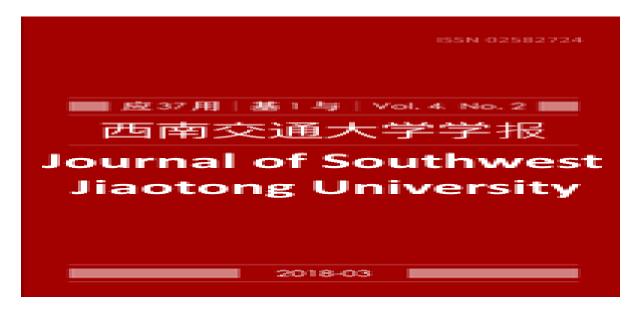
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Research article

Economics

BEHAVIOUR OF FINANCIAL MANAGEMENT FOR SMALL AND MEDIUM ENTERPRISES IN THE NEW NORMAL ERA

新常态下中小企业的财务管理行为

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Abstract

Small and medium enterprises have been considerably affected by the COVID-19 pandemic. In the new normal era, small and medium enterprises need attention and support to survive. This study aims to analyze how the behaviors of disclosing financial statements, managerial perspectives, and social interest perspectives can change management behavior in disclosing financial statements in the absence of financial information. This research was conducted in Bali on small and medium enterprises affected by the COVID-19 pandemic in the new normal era. The sample of this research was 839 small and medium enterprises. The results showed that the disclosure of financial statements and managerial perspectives affected the perspective of social interest. Disclosure of financial statements and managerial perspectives affect the behavior of financial management. Perspectives of social interest are able to mediate the relationship between disclosure of financial statements and managerial perspectives with the behavior of financial management. Thus, in the new normal era, good and bad information about finances remains important to increasing the social interests of society.

Keywords: disclosure of financial statement, managerial perspective, perspective of social interest, behaviour of financial management

摘要 中小型企业受到新冠肺炎大流行的严重影响。在新的正常时代,中小企业需要生存的关注和支持。本研究旨在分析在没有财务信息的情况下,披露财务报表,管理观点和社会利益观点的行为如何在披露财务报表时改变管理行为。这项研究是在巴厘岛对新常态下受新冠肺炎大流行影响的中小

企业进行的。本研究的样本是839家中小企业。结果表明,财务报表的披露和管理观点影响了社会利益的观点。财务报表的披露和管理观点会影响财务管理的行为。社会利益观点能够调解财务报表的披露与管理观点与财务管理行为之间的关系。因此,在新的正常时代,关于金融的好坏信息对于增加社会的社会利益仍然很重要。

关键词: 财务报表披露,管理视角,社会利益视角,财务管理行为

I. Introduction

According to data from the Bali Province Cooperatives and SME Service, as of April 16, 2020, the number of micro, small, and medium enterprises (SMEs) affected by Covid-19 had reached 18,583. The highest number was in Denpasar City (4,445 SMEs), followed by Karangasem Regency (4,338), Klungkung Regency (3,617), Bangli Regency (2,464), Jembrana Regency (1,604), Tabanan Regency (1,011), Badung Regency (509), Gianyar Regency (401) and Buleleng Regency (113). The pandemic has hit Bali's economic sector, which is dominated by the tourism sector [1], [2], [3], [4], [5]. Apart from tourism, the last quarter of 2020 has had an effect on the small and medium enterprise (SME) sector in Bali. To help craftspeople in Bali [6], [7], the Bali Provincial Government has issued various relaxation regulations to alleviate the effect of the pandemic [8], [9]. During this pandemic period, the Governor of Bali has issued several policies to support the SME sector, including tax relaxation, ease of regulation, capital assistance, improving the quality of human resources, technical assistance, and the promotion of SMEs [10], [11], [12], [13], [14]. In addition to driving the economy, this sector must be able to compete in the global arena. District and local city governments have also prepared various regulations to support efforts to increase SMEs [1], [15], [16], [17], [18], [19], [20].

Apart from economic problems, the issue of disclosing financial statements for SMEs is important in the new normal era as a result of the decline in economic factors [2], [15], [16], [17], [18], [19], [20], [21], [22]. The presentation and disclosure of financial statements are interrelated. Presentation of financial statements refers to the presentation of financial data as an initial act of the disclosure process. Disclosure of the process of distributing information about actions and transactions related to the receipt and use of financial resources to interested parties, also known as *stakeholders*, is also a form of accountability for all activities. Thus, the presentation consists of three important elements; namely, information

distribution, accountability, and *stakeholders*. Furthermore, the process of presenting and distributing information and the accountability process to *stakeholders* is inseparable from human behavior with an interest in financial statements.

Based on the results of previous research, most small and medium enterprises have not been able to adjust to the "New Normal" conditions by disclosing their financial condition by providing relevant information. Social and managerial interests support the management's behavior in disclosing these financial statements. The difficulty that arises when disclosing real information is that limited information will be disclosed due to the limitations of financial transactions during the new normal era. In addition, the cost of disclosure will be greater than the amount disclosed.

Therefore, the motivation of this study is to reveal management behavior in disclosing financial reports with the aim of obtaining more relevant information in making decisions through the quantitative analysis of management behavior and disclosure in managerial and social perspectives that have never been used as a basis for making decisions regarding various research.

Based on the research background and the explanation of the theory, it is necessary to conduct further research about the disclosure of financial statements for SMEs in the new normal era. SMEs often have difficulty in disclosing financial statements because they have nothing to disclose. Meanwhile, from a managerial perspective, governments continue to require the reporting of financial information. This problem can lead to decisions in management behaviour in disclosing financial statements, especially in terms of the government, which is always related to income tax claims. Using various theoretical approaches, the present research was conducted to obtain an overview of how management behaviour discloses financial statement information.

II. LITERATURE REVIEW

A. Disclosure of Financial Statements

If viewed from Kant's perspective, problems arise because *stakeholder theory* is only used to see and fulfill the interests of shareholders while ignoring other interests or ethical or moral aspects that should be an unconditional motivator, as Kant declared. Dishonesty in information disclosure thus demonstrates a lack of ethical and moral aspects [23], [24], [25]. Ethics and morals that underlie human behavior do not appear to be included in the elements of the interests of the *stakeholder*, but instead only meet the expectations of the holders.

The emergence of the problem of using stakeholder theory when associated with Kant's view lies in his second criticism, the Critique of Practical Reason, in which Kant proposes a universal moral law that is well known in the imperative category. Formal law will work if certain aspects are included as the main element in question [25], [26]. Interest is the main element in question, to the extent it becomes something that must be fulfilled. Hence, the question is "If interests are not met, do morals and ethics remain valid?" [23]. If the interests are not fulfilled, this question requires an answer meaning that the interests have become universal values that must be fulfilled. When ethics and morals have not been able to be applied, it means that the real interests have not been fulfilled. The interest in presenting information is not a small amount, but many interests must be fulfilled.

B. Perspective of Social Interest

Currie, Seaton, and Wesley [27] said that stakeholder theory is silent from social and environmental interests. Thus far, stakeholder theory focuses more on the interests of management and shareholders. As a result, social and environmental interests are ignored in the stakeholder theory. In the context of social and environmental responsibility, stakeholder theory has not been able to answer social and environmental problems [27]. Social and environmental interests are organizational moral commitments to society and the environment. This commitment can affect the strategy of achieving company goals. A study conducted by Berman, Wicks, Kotha, & Jones [28] shows that organizational success is supported by an organizational commitment to stakeholders through individual actions and behavior.

Ritchie & Richardson [29] conducted research supporting previous research that management identified interests *stakeholder* through cultural

aspects and paid attention to environmental factors. The results showed that *stakeholder theory* could not be separated from elements of group and cultural interests. Interests are laden with a way to achieve them or political elements so that political elements are also developed in *stakeholder theory*. However, *stakeholder theory* still experiences emptiness because stakeholders' main element has not been included in the theory, namely the element of religiosity. *Stakeholder theory* will become a theory that is difficult to apply and always creates criticism and conflict if the main elements are removed from the theory itself.

Kant is supported by the two opinions mentioned above that ethical morality requires an unconditional statement as a motivator to take action. This statement implies that social interests are unconditional actions that must be considered. Empty social interests in *stakeholder theory are* due to differences in interests that lead to differences in individual and group behavior and ultimately affect organizational behavior, namely *Transparent, Accountable, God's Wisdom, Faith, Humility, Integrity, Legowo / Ikhlas, Eternal, Loyal Life,* and *Remember the promise of God's blessing*.

C. Managerial Perspectives

The second perspective of *stakeholder theory* is managerial perspective. Managerial perspectives are used to explain when the company management powers stakeholders certain. From a managerial perspective, stakeholder theory looks at how individual and group behavior influences organizational behaviour [30]. However, when viewed from Kant's lens, especially regarding the Imperative Category that ethical morality requires an unconditional statement as a motivator to take action, then the behavior of individuals, groups, and organizations is determined by the moral and ethics of the individual. Conceptually the morals and ethics of an individual cannot be compared to one another. Thus, stakeholder theory can only be used as a concept and is difficult to do because of each individual's ethical and moral differences [31]. This moral can be reflected in behavior Transparent, Accountable, God's Wisdom, Faith, Humility, Integrity, Legowo / Ikhlas, Eternal, Loyal Life, and Remember the promise of the blessings of God.

D. The Behavior of Financial Management

Stakeholder theory conceptualized by Freeman in 1984 is always associated with groups' and

individuals' interests in achieving organizational goals. This concept overrides how behavior arises. Kant emphasized that ethical morality requires unconditional statements as a motivator for action. In order for humans to be able to interpret data from the outside world into information, specific structures and conditions must exist in the human mind. Thus information is the fruit of human behavior.

Management behaves differently because of different backgrounds in their lives. Therefore it is necessary to explain why they behave thus to suppress behaviors that can harm the organization. Transparency and openness in disclosing financial statements are some of the behaviors that arise when presenting financial statements. Normatively and managerially, management will behave differently when disclosing financial statements based on *Transparent*, *Accountable*, *Wisdom of God, Faith, Humility, Integrity, Legowo / Ikhlas, Eternal, Loyal Life*, and *Remember the promise of God's blessing*.

E. Hypotheses

- 1. Disclosure of financial statements has a positive effect on the perspective of social interest.
- 2. Disclosure of financial statements will have a positive effect on the behavior of financial management.
- 3. Managerial perspectives have a positive effect on the perspective of social interest.
- 4. Managerial perspectives have a positive effect on the behavior of financial management.
- 5. The perspective of social interest has a positive effect on the behavior of financial management.
- 6. The perspective of social interest mediates the relationship between the disclosure of financial statements and financial management behavior.
- 7. The perspective of social interest mediates the relationship between managerial perspectives and behavior of financial management.

III. METHOD

A. Research Sites

This research was conducted in 2020 on SMEs affected by COVID-19 in eight regencies and one municipality in Bali. According to data from the Bali Province Cooperatives and SME Service, as of April 16, 2020, the number of SMEs affected by COVID-19 had reached 18583. The highest number was 4445 in Denpasar City, followed by

4338 in Karangasem Regency, 3617 in Klungkung Regency, 2464 in Bangli Regency, 1604 in Jembrana Regency, 1011 in Tabanan Regency, 509 in Badung Regency, 401 in Gianyar Regency, and 113 in Buleleng Regency.

B. Population and Sample

The study population was the 18583 SMEs affected by COVID-19, and Slovin's formula was used to determine an appropriate sample size of 839. The sampling method used was stratified random sampling, with each district being individually sampled randomly to obtain the overall sample group.

C. Variables and Measurement Scale

The research variables consisted of: two X variables—the variable disclosure of financial statements (X1, six indicators) and managerial perspectives (X2, six indicators), one mediation variable—perspective of social interest (five indicators), and one Y variable—behavior of financial management (nine indicators). The measurement scale in this study is a five-point Likert-type scale ranging from strongly disagree to strongly agree.

D. Data Analysis Tools

The relationship between variables used in the hypothesis was examined. Partial least squares (PLS) regression was used as the general method for estimating the path model using latent variables with multiple indicators. PLS is used to determine the complexity of the relationship between latent variables and their indicators, which in our study were: the X variables—disclosure of financial statements (X1) and managerial perspectives (X2), the mediation variable—perspective of social interest, and the Y variable—behavior of financial management. By using PLS, the results of the relationship between variables and indicators can be obtained, as well as identifying the indicators that have the greatest impact. Compared to other methods, the results of analysis with this method are clearer and more accurate.

IV. RESULT

The research data was analyzed using PLS software with a first-order approach comprising three test stages: The first conducted was the outer model test to evaluate the validity and reliability of research indicators, the second was the testing of the research model, and the last was the testing the

hypothesis. The validity test combined convergent validity test (Average Variance Extracted /AVE and outer loading) and the discriminant validity test. The reliability test used the Cronbach's alpha value and composite reliability. The results of the outer model validity test in Table 1 show that the AVE and outer loading values are greater than 0.50 so that they meet the convergent validity test. The results of the discriminant validity test show that each latent variable has a correlation coefficient value greater than 0.05. This finding shows that the indicators that represent the variable dimensions in this study have good discriminant validity. The results of testing the research indicators can be considered reliable if they have a Cronbach's alpha value and if the composite validity is greater than 0.700. The results of the Cronbach's alpha test in Table 2 show that the values range from 0.773 to 0.910 for reliability test, whereas the composite validity value ranges from 0.847 to 0.927. Thus, these results indicate that the indicators used are reliable. The results of the PLS analysis is shown in Figure 1.

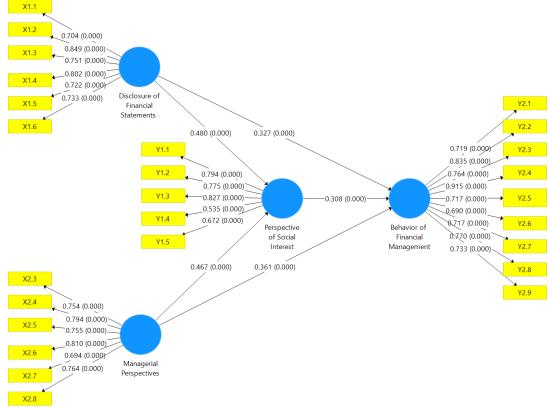


Figure 1. PLS analysis

Table 1.

Convergent validity and discriminant validity test results

AVE	Outer loading value	Behaviour of financial management	Disclosure of financial statements	Managerial perspectives	Perspective of social interest
0.586	0.690-0.915	0.765			
0.580	0.704 - 0.849	0.873	0.762		
0.592	0.604.0.910	0.870	0.797	0.762	
0.362	0.054-0.010	0.079	0.767	0.703	
0.531	0.535, 0.827	0.800	0.847	0.844	0.728
0.551	0.333-0.827	0.890	0.647	0.044	0.728
	0.586	AVE loading value 0.586 0.690-0.915 0.580 0.704-0.849 0.582 0.694-0.810	AVE Outer loading value financial management 0.586 0.690-0.915 0.765 0.580 0.704-0.849 0.873 0.582 0.694-0.810 0.879	AVE Outer loading value financial management financial statements 0.586 0.690-0.915 0.765 0.580 0.704-0.849 0.873 0.762 0.582 0.694-0.810 0.879 0.787	AVE Outer loading value financial management financial statements Managerial perspectives 0.586 0.690-0.915 0.765 0.580 0.704-0.849 0.873 0.762 0.582 0.694-0.810 0.879 0.787 0.763

Table 2.

Reliability test results

	Cronbach's alpha	rho_A	Reliability composite
Behaviour of Financial Management	0.910	0.917	0.927
Disclosure of Financial Statements	0.854	0.860	0.892
Managerial Perspectives	0.856	0.857	0.893
Perspective of Social Interest	0.773	0.800	0.847

The next step is to test the inner workings of the model. The feasibility of the model was tested using the analysis results of R², which show the strength of the relationship of exogenous variables to endogenous variables. The results of the model's feasibility are shown in Table 3, and it indicates

that the value of the R^2 variables is 0.801 - 0.877. The value of R^2 is therefore robust. The distribution of the adjusted R^2 value is smaller than the distribution of the R^2 value, meaning that changing or expanding the research model by including other latent variables is possible.

Table 3. Results of feasibility test for the model

	R Square	R Square Adjusted
Behaviour of Financial Management	0.877	0.877
Perspective of Social Interest	0.801	0.800

After conducting the inner and outer model tests, the next step is hypothesis testing, which is carried out in two stages. The first stage involves testing the direct and indirect effects of variables,

and the second stage involves testing exogenous to endogenous variables. The results of testing the direct and indirect relationships between each variable are shown in Tables 4 and 5.

Table 4. Direct relationship between each variable

	Original sample (O)	Sample mean (M)	Standard deviation (STDEV)	T statistics (O / STDEV)	p - values	Hypothesis decision
Disclosure of Financial Statements -> Perspective of Social Interest	0.480	0.475	0.032	15.181	0.000	Supported
Disclosure of Financial Statements -> Behaviour of Financial Management	0.327	0.322	0.029	11.229	0.000	Supported
Managerial Perspectives -> Perspective of Social Interest	0.467	0.468	0.030	15.766	0.000	Supported
Managerial Perspectives -> Behaviour of Financial Management	0.361	0.360	0.035	10.241	0.000	Supported
Perspective of Social Interest -> Behaviour of Financial Management	0.308	0.313	0.050	6.128	0.000	Supported

Hypothesis 1 predicts that the disclosure of financial statements will have a positive effect on social interest. In accordance with the predicted hypothesis, the results of empirical testing showed that the disclosure of financial statements had a positive effect on social interest (T-statistic value 15.181> 1.96, p-value 0.000). The test results therefore support H1.

Hypothesis 2 predicts that the disclosure of financial statements will have a positive effect on the behaviour of financial management. The test results in Table 4 show that financial statements have a positive effect on the behaviour of financial

management (T-statistic value 11.229> 1.96, p-value 0.000). The test results therefore support H2.

Hypothesis 3 predicts that managerial perspectives will have a positive effect on social interest. In accordance with the predicted hypothesis, the results of empirical testing showed a positive influence of managerial perspectives on social interest (T-statistic value 15.766> 1.96, p-value 0.000). The test results therefore support H3.

Hypothesis 4 predicts that managerial perspectives will have a positive effect on the behaviour of financial management. The test results showed a positive effect (T-statistic value

10.241 > 1.96, p-value 0.000). The test results therefore support H4.

Hypothesis 5 predicts that social interest has a positive effect on the behaviour of financial

management. The test results showed a positive effect (T-statistic value 6.128 > 1.96, p-value 0.000). The test results therefore support H5.

Table 5. Indirect relationship between each variable

	Original Sample (O)	T Statistics (O / STDEV)	P Values	Hypothesis Decision
Disclosure of Financial Statements -> Perspective of Social Interest -> Behaviour of Financial Management	0.148	5.301	0.000	Supported
Managerial Perspectives -> Perspective of Social Interest -> Behaviour of Financial Management	0.144	5,762	0.000	Supported

Table 5 shows the results of mediation testing for Hypotheses 6 and 7. Hypothesis 6 states that social interest mediates the relationship between the disclosure of financial statements and the behaviour of financial management (T-statistic value 5.301> 1.96, p-value 0.000).

Hypothesis 7 states that social interest's perspective mediates the relationship between managerial perspectives and financial management behavior (T-statistic value 5.762> 1.96, p-value 0.000).

V. DISCUSSION

Hypothesis 1 predicts that disclosure of financial statements has a positive effect on the perspective of social interest. Following the predicted hypothesis, the results of empirical testing showed that the disclosure of financial statements positively affected the perspective of social interest. This research shows that improved disclosure of financial statements can increase the perspective of social interest. Social interests in decreasing business income will earn attention from the government as a stakeholder in the new normal era. This result supported research by Currie, Seaton, and Wesley [27] that stated that financial statements have a relationship with social and environmental interests. To date, financial statements have an increased focus on management and shareholders' interests, resulting in financial statements ignoring social and environmental interests. In the context of social and environmental responsibility, financial statements have not been able to answer social and environmental problems [27]. Social and environmental interests are organizational moral commitments to society and the environment. This commitment can affect the strategy of achieving company goals. A study conducted by Berman, Wicks, Kothaand Jones [28] shows that organizational success is supported by an organizational commitment to stakeholders through individual actions and behavior.

Hypothesis 2 predicts that disclosure of financial statements will positively affect financial management behavior, and the test results support this hypothesis. This research shows that improved disclosure of financial statements will increase financial management behavior in floating financial information. Management will consider improved social interests in the new normal era. This result supported research by Ritchie & Richardson [29] that management identified stakeholders' interests for disclosing financial statements would have a relationship with financial management's behavior as stakeholders through cultural aspects and focus on environmental factors. The results showed that financial management's behavior could not be separated from elements of group and cultural interests for disclosure of financial statements. Interests are characterized by ways to achieve them or political elements; thus, disclosure of financial statements and financial management behavior are also developed in stakeholder theory. However, stakeholder theory still experiences emptiness because stakeholders' main element has not been included in the theory, namely, the element of religiosity. Stakeholder theory will become a theory that is difficult to apply and consistently creates criticism and conflict if the main elements are removed from the theory itself. Kant is supported by the two opinions mentioned above, that ethical morality requires an unconditional statement as a motivator to take action. This statement implies that social interests unconditional actions that must be considered. Empty social interests in stakeholder theory are due to differences in interests that lead to differences in individual and group behavior and ultimately affect organizational behavior for disclosing financial statements and behavior of financial management.

Hypothesis 3 predicts that managerial perspectives have a positive effect on the perspective of social interest. The results of empirical testing showed a positive influence from managerial perspectives on the perspective of social interest. This study shows that the better the managerial perspectives of management, the better the perspective of social interest. Social interests will not be neglected in the new normal era. Maximization of shareholder wealth is the main model in financial and management accounting education throughout the history of accounting education; thus, it becomes a habit that is taught to all parties related to accounting on managerial perspectives and perspective of social interest [32], [33], [34]. Therefore, Ferguson et al. [34] provided suggestions for changing habits that have been believed to be habits about the company's goal to maximize shareholder wealth changed into a broader cultural pattern to protect parties other than shareholders who influence the organization's success. Change must start from the educational material taught in higher education and disseminate it to business people to make changes for the better. This condition raises concerns for the accounting world, such that events and activities that have been believed in the past to be good can only protect certain parties' interests and ironically followed as habits that have been entrenched [34]. This opinion implies that accounting has undergone the past journey with a culture of managerial perspectives and a social interest perspective that misleads accounting itself. Accounting activity in the form of text is a historical picture that has been cultivated as an implicit means of conveying information by ignoring non-text elements that are not revealed in the contents of financial statements. Financial statements' text represents individual parties' hegemony and makes the financial statements lose their identity as a conduit of information [32]. The relationship of stakeholders represented through financial statement text information is an unhealthy relationship because it favors shareholders' interests. Parties other than shareholders are unclear in the structure and position of the company. In this context, changes in relations between them are needed to be healthier and provide a better trail of events.

Hypothesis 4 predicts that managerial perspectives have a positive effect on the behavior of financial management. The test results showed a

positive effect. This study shows that the better the managerial perspectives of management, the better financial management behavior. The view of all social interests will change management behavior for the better in the new normal era. The perspective of stakeholder theory is the managerial perspective on the behavior of financial management. Managerial perspectives are used to explain when the company management empowers stakeholders. From a managerial perspective, stakeholder theory examines how individual and group behavior influences organizational behavior [30]. However, when viewed from Kant's lens, especially regarding the imperative category that ethical morality requires an unconditional statement as a motivator to take action, then individuals, groups, and organizations' behavior is determined by the moral and ethical perspective of the individual. Conceptually, the morals and ethics of an individual cannot be compared to those of another. Thus, stakeholder theory can only be used as a concept, which is difficult because of the ethical and moral differences of each individual [31].

Hypothesis 5 predicts that a perspective of social interest has a positive effect on the behavior of financial statements. The test results showed a positive effect. This research shows that the better the perspective of social interest owned by management, the better the behavior of financial management. The view of higher social needs and interests can change management behavior for the better in the new normal era. Category imperatives [26], [31] are important for viewing theory normatively from the perspective of social interest on the behavior of financial statements. When stakeholder theory is seen as normative (ethical) on the perspective of social interest on the behavior of financial statements, then the theory is not regarded one of the interests of organizational management, their shareholders or managers, and the people around them. Management will not examine the facilities provided by the organization but rather emphasize how to achieve a balance of organizational interests. This condition requires management to be responsible for conducting its work correctly [30]. Freeman and Reed [30] define stakeholders as "Any identifiable group or individual who can affect the achievement of an organisation's objectives, or is affected by the achievement of an organisation's objectives," or a group or individuals who can influence the achievement of organizational goals or be

influenced by the achievement of organizational goals. This definition explains that everyone is a stakeholder and every organization is a stakeholder. Stakeholder theory, which was conceptualized by Freeman in 1984, is not limited to specific interests but encompasses holistic interests for the perspective of social interest on the behavior of financial statements.

Hypothesis 6 predicts that the perspective of social interest mediates the relationship between the disclosure of financial statements and the behavior of financial management. The hypothesis is supported by this study. Thus, a perspective of social interest is the best way to change management behavior so as to improve the disclosure of financial information in the new normal era. This result indicated that stakeholder theory contemplates meeting the information needs of groups and individuals in an ethical or moral perspective. Stakeholder theory does not depend on a condition of market efficiency but rather emphasizes how a strong relationship can be maintained and built between related parties. This development is done with the consideration that the organization's activities are significantly influenced by factors outside the market, namely, stakeholders who are directly involved in the company's operations or who are not directly related to the company's operations and who have good and bad influences on the development of the organization [35], [36]. Gioia [37] states, "Stakeholders are individuals or groups that have material. political, affiliated, informational, symbolic or spiritual interests in a company and that are able to advocate these interests through formal, economic, or political power." Stakeholders are individuals or groups who have material, political, affiliated, informed, symbolic and spiritual interests in an organization that has formal legal, economic, and political strength. Stakeholder theory emphasizes many aspects. In addition to non-spiritual aspects, it also emphasizes aspects of spirituality as supporting the success of the organization.

Hypothesis 7 predicts that the perspective of social interest mediates the relationship between managerial perspectives and the behavior of financial management. This hypothesis is also supported by this study. Thus, a perspective of social interest is the best way to change management behavior to improve financial management in the new normal era. This result supports stakeholder theory, which states that a

stakeholder is always associated with the interests groups and individuals in achieving organizational goals. This concept overrides how the behavior arises. Kant emphasized that ethical morality requires unconditional statements as a motivator for action. For humans to be able to interpret data from the outside world into information, certain structures and conditions must exist in the human mind. Thus, information is the fruit of human behavior. Management behaves differently because of their different backgrounds. Therefore, with the aim of suppressing behaviors that can harm the organization, explaining why management behaves the way it does is necessary. Transparency and openness in disclosing financial statements are behaviors that arise when presenting Normatively financial statements. managerially, management will behave differently when disclosing financial statements.

VI. CONCLUSION

Our conclusions are as follows:

- 1) In accordance with the predicted hypothesis, the results of empirical testing showed that the disclosure of financial statements has a positive effect on the perspective of social interest.
- 2) Test results indicated that financial statements have a positive effect on the behavior of financial management.
- 3) In accordance with the predicted hypothesis, the results of empirical testing showed a positive influence from managerial perspectives on the perspective of social interest.
- 4) Test results showed that managerial perspectives have a positive effect on the behavior of financial management.
- 5) Test results showed that a perspective of social interest has a positive effect on the behavior of financial management.
- 6) The perspective of social interest mediates the relationship between the disclosure of financial statements and the behavior of financial management.
- 7) The perspective of social interest mediates the relationship between managerial perspectives and the behavior of financial management.

The novelty of this research is that it is able to explain management behavior in disclosing financial reports by balancing managerial and social perspectives as the basis for decision making. Managerial and social perspectives are important aspects that must be considered when disclosing financial statements. Previous research has not been able to export these two variables.

A. Suggestions

The first suggestion is addressed to SMEs. In the new normal era, financial information is still needed to help the government obtain information about the financial conditions of SMEs and create policies for SMEs. The second suggestion is for the government. The government should quickly make policies that are able to encourage SMEs to continue moving economically in the new normal era. These policies include tax policies and tax reporting related to tax sanctions.

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